

## We will discuss...

Motivation for the Work and Presentation

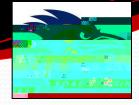
Words of wisdom items that are easily accessible and can be showcased in the off-site report.

Conclusion and Recommendations

**Questions and Comments** 





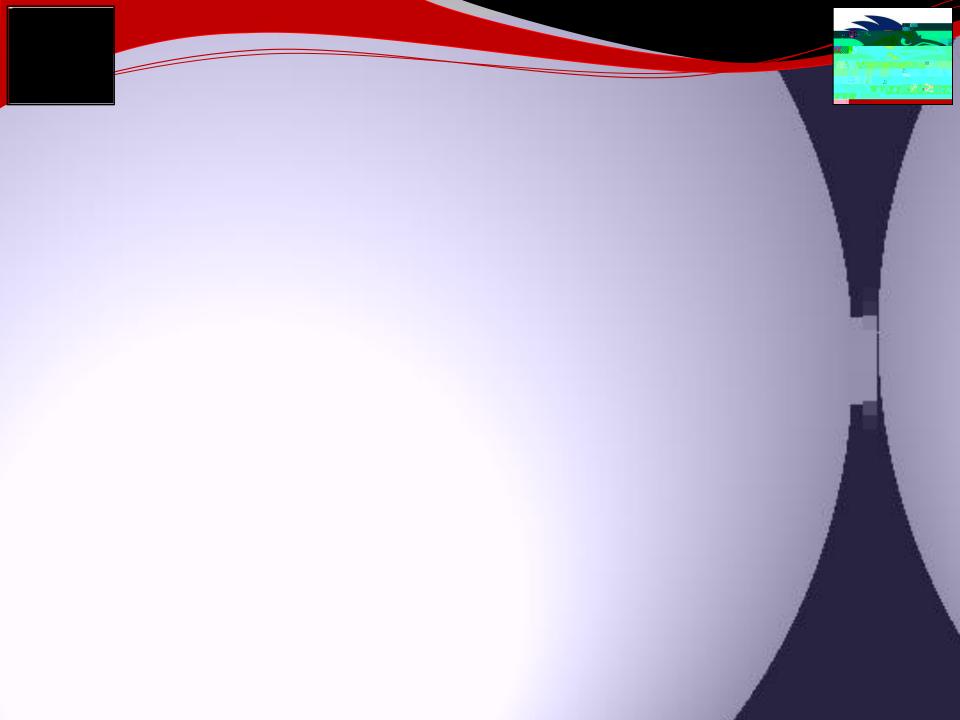


# Motivation for the Work and Presentation

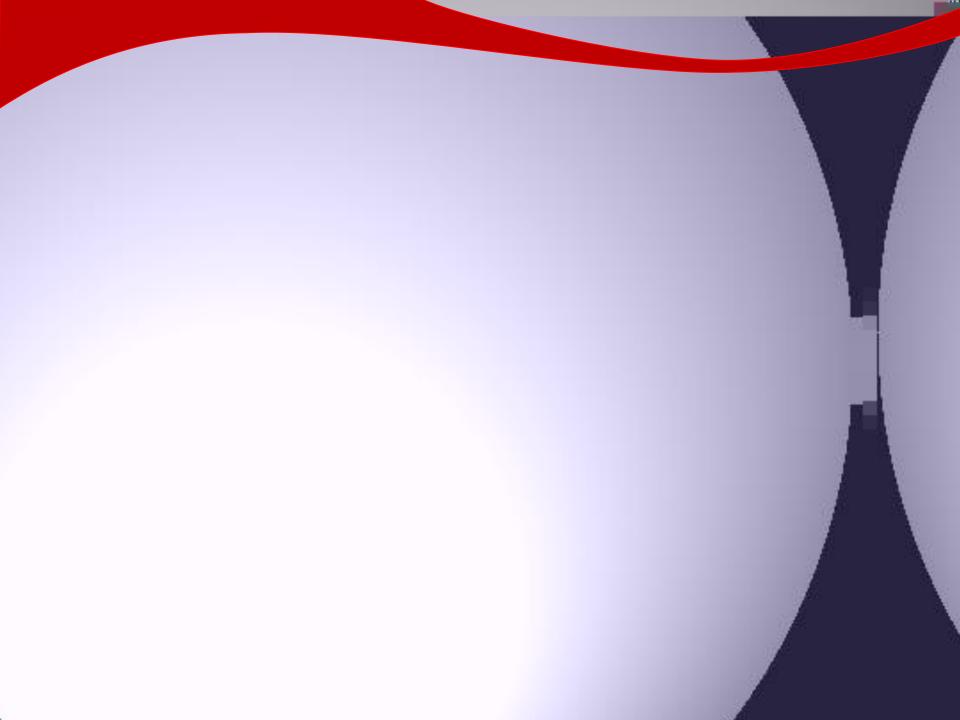
Timeliness of the topic

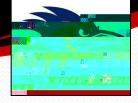
Successful SACS reaffirmation process
Sharing knowledge with peers concerning this important process











The key words for IR in this Core Requirement are "research-based" and "integrated"

Research-Based: IR office documents are used to support the development and evaluation of planning on campus

Integrated:

Internal Integration:

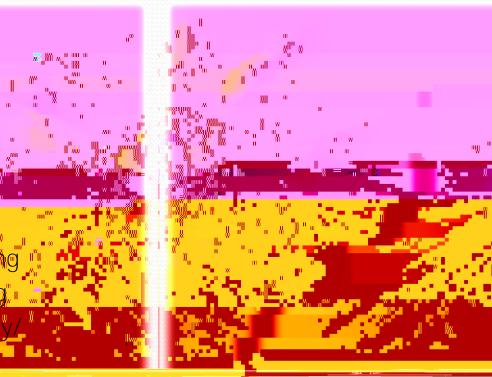
IR Office documents showing different levels/ types of planning are

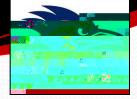
related to one another

External Integration:

IR Office documents showing relationship/data supporting campus and external agency

organization planning





### Research Based:

How were the strategic plan and other planning documents developed? Were there surveys or other research strategies used?

UTSA: Planning survey and survey results provided

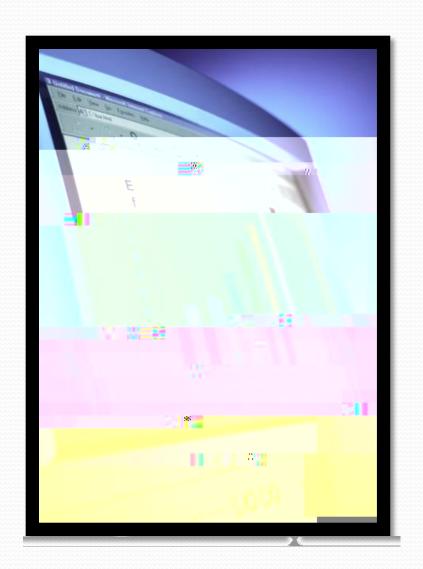
Were there strategic plan key objectives/targets?

How were these developed? What research was used to establish these?

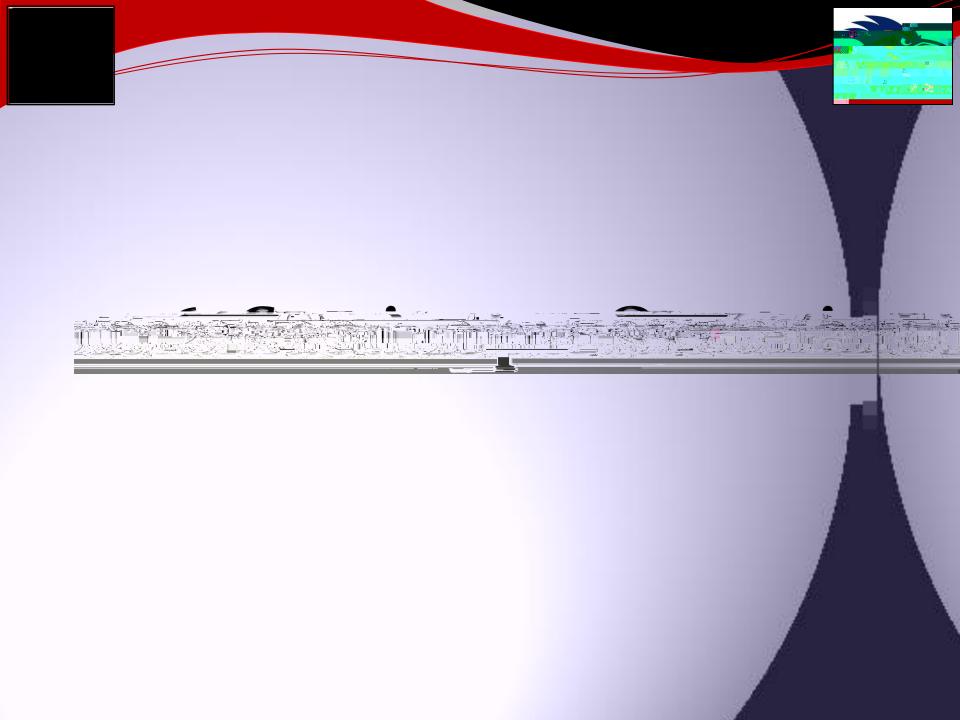
UTSA: peer comparisons, longitudinal institutional data

Did you have data showing achievement of these objectives?

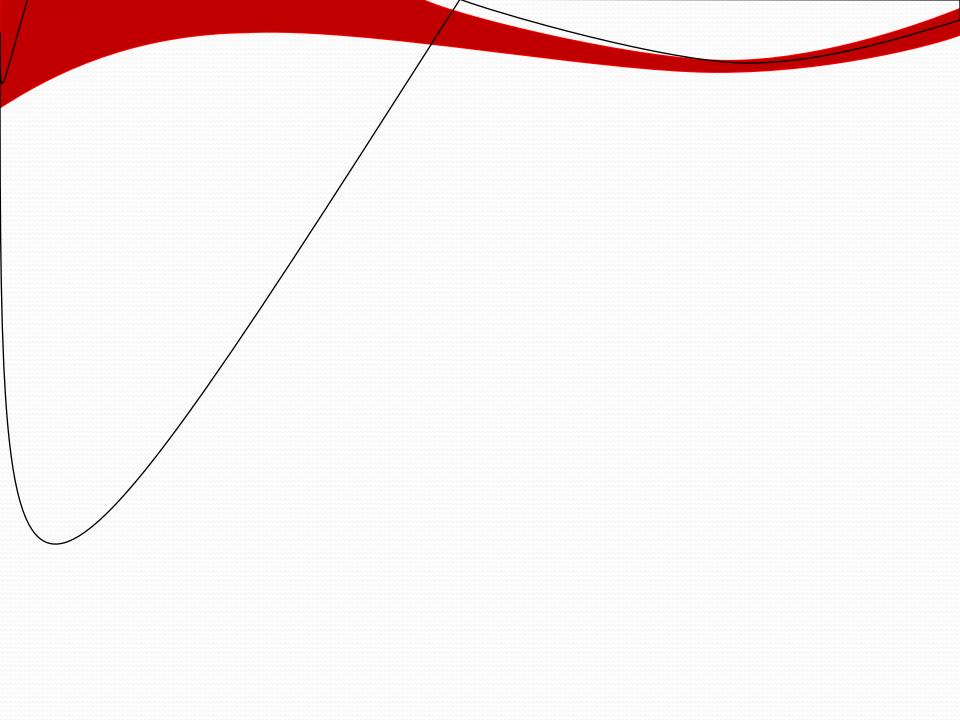
UTSA: initial data as well as peer data for each key indicator

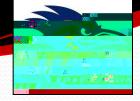








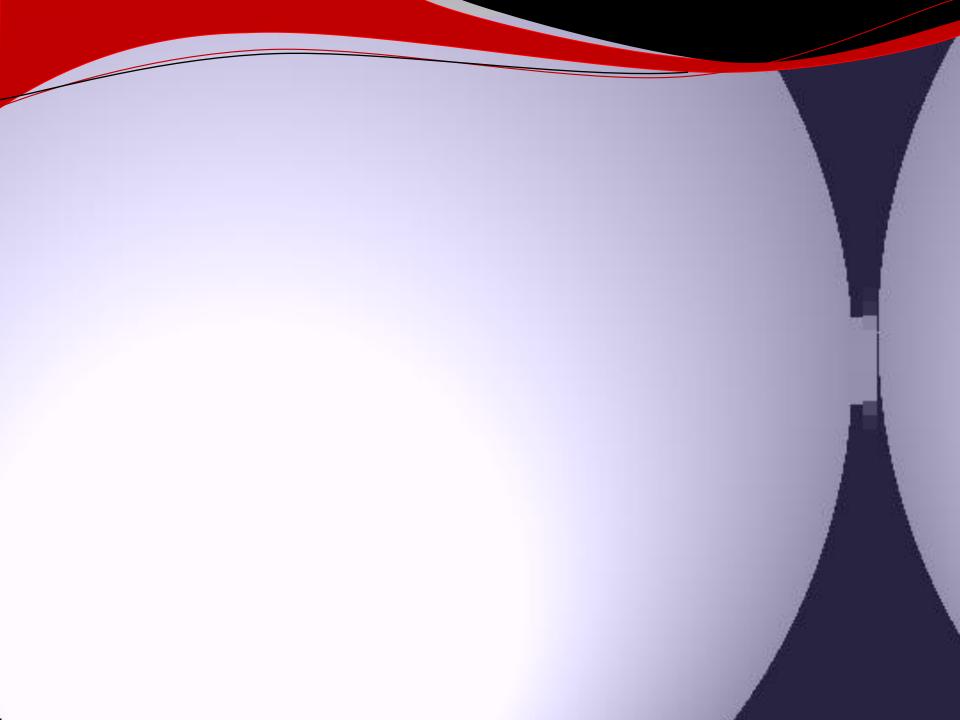




Need to show that students are enrolled and have been enrolled:

UTSA: Link to Enrollment section of UTSA Factbook provides 5-yr enrollment trends, overall, by level, gender, ethnicity, etc.





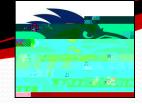


Exhibit 2.8.a shows the number of instructional faculty by college and employment status for VSU from Fall 2006 to Fall 2008.

In Fall 2007, 75.4% of VSU's faculty were full-time; this percentage decreased slightly to 74.8% in Fall 2008.

Data was retrieved from University Activity Reports.

#### Ex796 Tx796 Tation

|                            | Full-<br>Time<br>Faculty | Part-<br>Time<br>Faculty | Total<br>Faculty | Full-<br>Time<br>Faculty | Part-<br>Time<br>Faculty | Total<br>Faculty | Full-<br>Time<br>Faculty | Part-<br>Time<br>Faculty | Total<br>Faculty |
|----------------------------|--------------------------|--------------------------|------------------|--------------------------|--------------------------|------------------|--------------------------|--------------------------|------------------|
| Arts                       | 59                       | 9                        | 68               | 65                       | 14                       | 79               | 68                       | 14                       | 82               |
| Arts and<br>Sciences       | 176                      | 48                       | 224              | 195                      | 68                       | 263              | 201                      | 60                       | 261              |
| Business<br>Administration | 34                       | 5                        | 39               | 36                       | 0                        | 36               | 35                       | 1                        | 36               |
| Education                  | 112                      | 10                       | 122              | 110                      | 48                       | 158              | 114                      | 57                       | 171              |
| Nursing                    | 13                       | 10                       | 23               | 22                       | 7                        | 29               | 22                       | 8                        | 30               |
| Social Work                | 7                        | 2                        | 9                | 9                        | 7                        | 16               | 8                        | 11                       | 19               |
| Library and                |                          |                          |                  |                          |                          |                  |                          |                          |                  |
| Information                | 5                        | 0                        | 5                | 4                        | 0                        | 4                | 5                        | 2                        | 7                |
| Science                    |                          |                          |                  |                          |                          |                  |                          |                          |                  |
| Total                      | 406                      | 84                       | 490              | 441                      | 144                      | 585              | 453                      | 153                      | 606              |

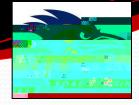


Exhibit 2.8.c shows VSU full-time faculty by rank. The majority of full-time instructional staff are tenured or tenure-track and are distributed somewhat evenly between the ranks of professor, associate professor, and assistant professor. Information was retrieved from PeopleSoft.

Exhibit 2.8.c: Full-time Faculty by Rank, Fall 2006-Fall 2008

| Rank                       | Fall 2006 | Fall 2007 | Fall 2008 |
|----------------------------|-----------|-----------|-----------|
| Professor                  | 140       | 118       | 118       |
| <b>Associate Professor</b> | 107       | 106       | 104       |
| <b>Assistant Professor</b> | 131       | 129       | 132       |
| Lecturer                   | 27        | 85        | 75        |
| Instructor                 | 1         | 3         | 24        |
| Total                      | 406       | 441       | 453       |

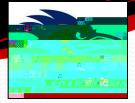


Exhibit 2.8.d shows the total number of VSU full-time faculty by department and terminal degree attainment as of Fall 2008.

Data was retrieved from PeopleSoft.

Exhibit 2.8.d: Total Full-time Faculty and Full-time Faculty with a Terminal Degree by Department, Fall 2008

| Academic Department or Unit<br>(Fall 2008)           | Total FT Faculty | FT Faculty with<br>Terminal<br>Degree | Percentage |
|--|------------------|---------------------------------------|------------|
|  | Arts             |                                       |            |
| Art  | 16               | 15                                    | 93.8%      |
| Communication Arts                                   | 30               | 24                                    | 80.0%      |
| Music  | 22               | 15                                    | 68.2%      |
| A  | rts and Sciences |                                       |            |
| Biology  | 25               | 23                                    | 92.0%      |
| Chemistry  | 12               | 12                                    | 100.0%     |
| English  | 37               | 17                                    | 45.9%      |
| History  | 14               | 12                                    | 85.7%      |
| Mathematics and Computer Science                     | 28               | 15                                    | 53.6%      |
| Modern and Classical Languages                       | 18               | 10                                    | 55.6%      |
| OASIS Center for Advising and First<br>Year Programs | 4                | 2                                     | 50.0%      |
| Philosophy and Religious Studies                     | 7                | 6                                     | 85.7%      |
| Physics, Astronomy, and Geosciences                  | 16               | 14                                    | 87.5%      |
| Political Science                                    | 15               | 11                                    | 73.3%      |
| Sociology, Anthropology, and Criminal Justice        | 25               | 22                                    | 88.0%      |

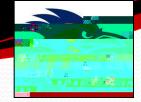


Exhibit 2.8.e shows the number of full- and part-time instructional faculty at VSU and at its 10 peer institutions for Fall 2007.

Arizona State University is the only institution in the peer group that ranked higher than VSU in the number of full-time faculty as a percentage of all faculty. Information was retrieved from IPEDS Peer Analysis Tool database.

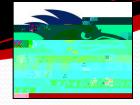


Exhibit 2.8.f shows the student-faculty ratio of VSU and its 10 peer institutions for Fall 2007. VSU is exactly at the midpoint of its peers for student-faculty ratio.

As of Fall 2008, VSU's student-faculty ratio was 21:1.

Data was retrieved from Peterson's database.

Exhibit 2.8.f: Student to Faculty Ratio, by Peer Institution, Fall 2008

| College (Fall 2008)                  | Student:Faculty |
|--------------------------------------|-----------------|
| VSU                                  | 21:01           |
| Arizona State University             | 22:01           |
| Bridgewater State College            | 20:01           |
| Fitchburg State College              | 16:01           |
| Framingham State College             | 16:01           |
| Indiana University-South Bend        | 14:01           |
| Salem State College                  | 15:01           |
| Southern Oregon University           | 22:01           |
| University of Central Oklahoma       | 22:01           |
| University of North Alabama          | 21:01           |
| Western Connecticut State University | 16:01           |

Source: Analysis of Peterson's by Strategic Research and Analysis, April 2009.

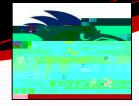


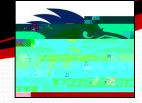
Exhibit 2.8.g shows that Instruction and Public Services receives the largest portion of the University's budget, thereby ensuring the largest amount of resources is devoted to supporting the institution's mission and academic programs.

Instruction and Public Services received 54.5% of the overall Education and General budget, increasing slightly to 55.2% in fiscal year 2008.

Data was provided by VSU's Office of Financial Services.

# Exhibit 2.8.g: Educational and General Budget Expenditures by Function, Fiscal Year 2006-Fiscal Year 2008

| Function                                  | FY 2006      | FY 2007      | FY 2008      |
|---|--------------|--------------|--------------|
| Instruction and Public Services           | \$41,032,989 | \$43,523,025 | \$44,965,646 |
| Academic Support                          | \$7,120,011  | \$7,608,398  | \$9,838,407  |
| Student Services                          | \$4,113,102  | \$4,328,984  | \$4,273,958  |
| Institutional Support                     | \$15,598,514 | \$16,755,284 | \$14,620,183 |
| <b>Operation and Maintenance of Plant</b> | \$7,337,513  | \$7,850,100  | \$7,657,515  |
| Total                                     | \$75,202,128 | \$80,065,791 | \$81,355,709 |



Key Phrase: "full-time faculty adequate to support the mission of the institution"

Key word: <u>ADEQUATE</u> (no operational definition)

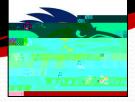
UTSA provided:

Description overall breakdown of FT to PT faculty (67%: 33%)

Trend information since prior reaffirmation: 2000 = 60/40; this shows improvement

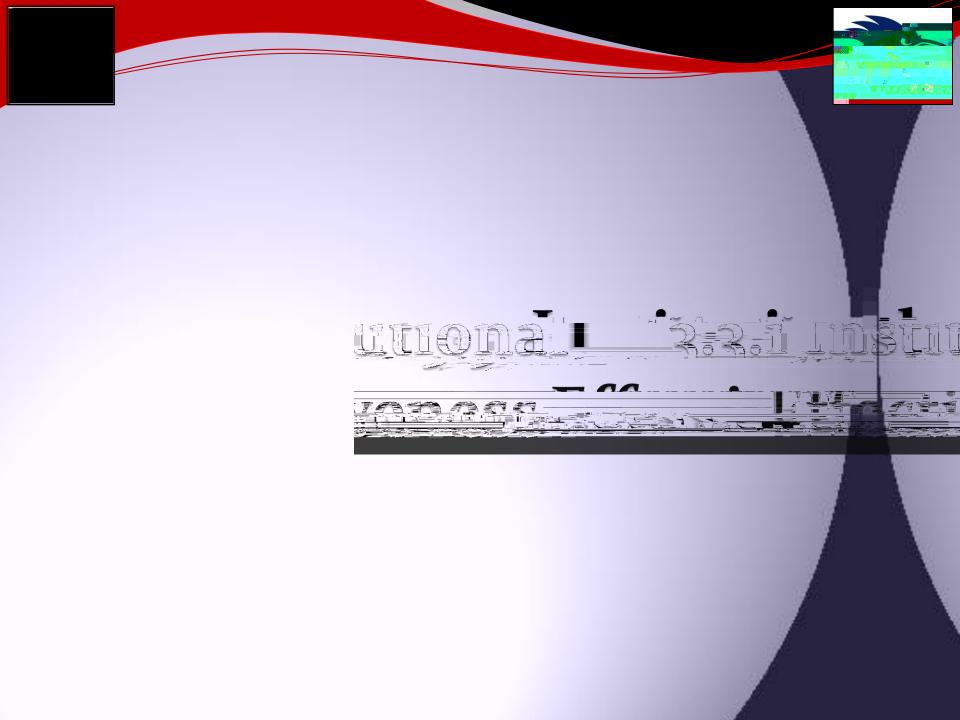
FT/PT/TA by college and department showing relationship of those faculty to courses taught

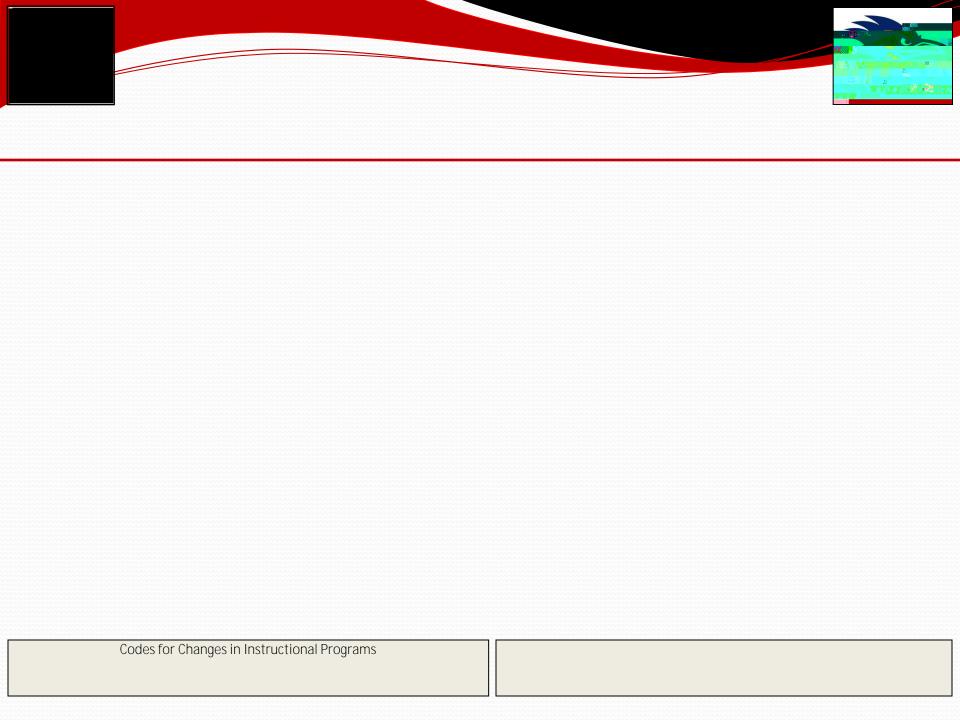


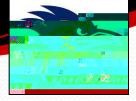


Full-Time and Part-Time Faculty by College and Department: Fall 2000 Compared to Fall 2008

|              |  | Fall 2000 |          |        | Fall 2 | .008              |        |      |        |
|--------------|--|-----------|----------|--------|--------|-------------------|--------|------|--------|
|              |  | Part Time | <u>)</u> | Full T | ime    | Part <sup>-</sup> | Time   | Full | Time   |
| College      | Department                               | # 9       | %        | #      | %      | #                 | %      | #    | %      |
|              | Architecture                             | 0 0.      | 00%      | 0      | n/a    | 17                | 33.33% | 32   | 65.31% |
| Architecture | Architecture & Interior Design (2000*)   | 8 33.     | 33%      | 16     | 66.67% | 0                 | 0.00%  | 0    | n/a    |
|              | Total                                    | 8 33.     | 33%      | 16     | 66.67% | 17                | 33.33% | 32   | 65.31% |
|              | Accounting                               | 0 0.      | 00%      | 0      | n/a    | 5                 | 13.89% | 18   | 78.26% |
|              | Accounting & Information Systems (2000*) | 13 33.    | 33%      | 26     | 66.67% | 0                 | 0.00%  | 0    | n/a    |
|              | College of Business                      | 0 0.      | 00%      | 0      | n/a    | 0                 | 0.00%  | 0    | n/a    |
|              | Economics                                | 0 0.      | 00%      | 0      | n/a    | 9                 | 30.00% | 16   | 64.00% |
|              | Economics & Finance (2000*)              | 12 30.    | 77%      | 27     | 69.23% | 0                 | 0.00%  | 0    | n/a    |
| Business     | Finance                                  | 0 0.      | 00%      | 0      | n/a    | 6                 | 17.65% | 15   | 71.43% |
| Dusiliess    | Information Systems & Technology         |           |          |        |        |                   |        |      |        |
|              | Management                               | 0 0.      | 00%      | 0      | n/a    | 6                 | 19.35% | 17   | 73.91% |
|              | Management                               | 0 0.      | 00%      | 0      | n/a    | 18                | 34.62% | 21   | 53.85% |
|              | Management & Marketing (2000*)           | 15 28.    | 85%      | 37     | 71.15% | 0                 | 0.00%  | 0    | n/a    |
|              | Management Science & Statistics          | 0 0.      | 00%      | 0      | n/a    | 6                 | 18.75% | 16   | 72.73% |
|              | Marketing                                | 0 0.      | 00%      | 0      | n/a    | 7                 | 24.14% | 14   | 66.67% |
|              | Total                                    | 40 30.    | 77%      | 90     | 69.23% | 57                | 23.27% | 117  | 67.24% |

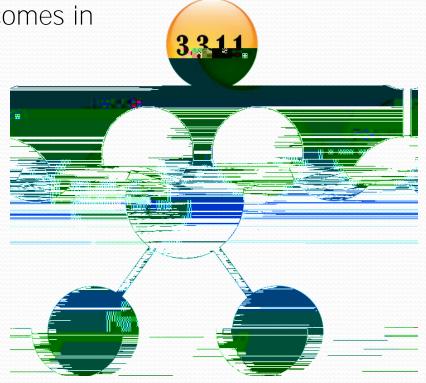




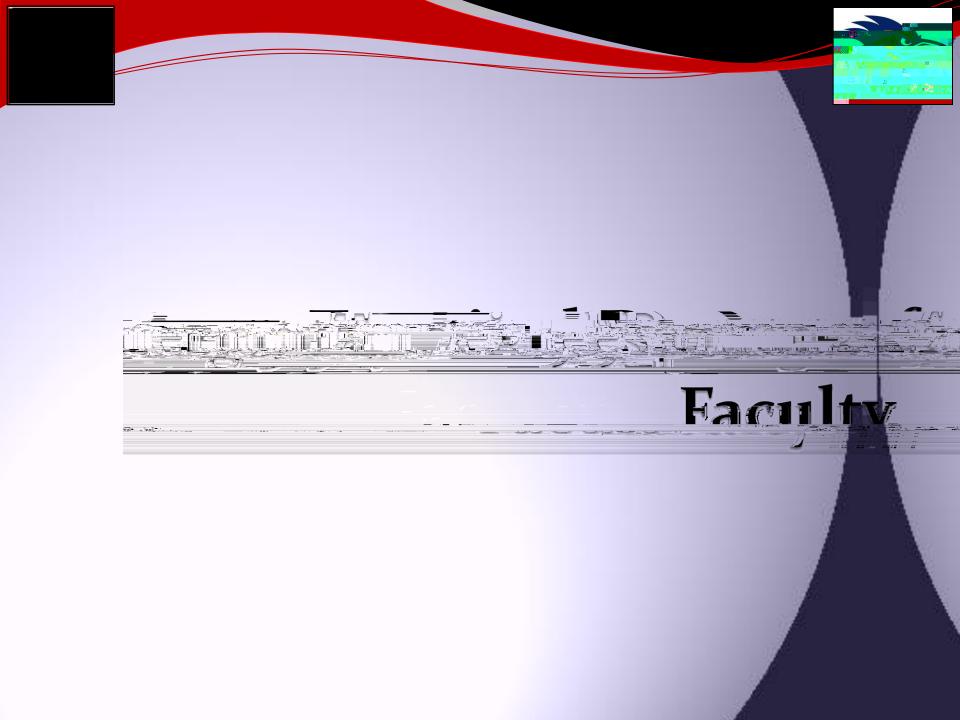


Provided matrix showing expected outcomes in each of the following areas.

- 3.3.1.1 Educational Programs
- 3.3.1.2 Administrative Support
- 3.3.1.3 Educational Support
- 3.3.1.4 Research within Educational Mission
- 3.3.1.5 Community/Public Service within Educational Mission







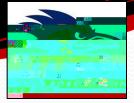
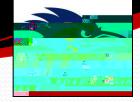


Exhibit 3.5.4.a shows the percentage of discipline course hours in each baccalaureate major taught by faculty with a terminal degree.

Information was retrieved from PeopleSoft and student registration system (BANNER).

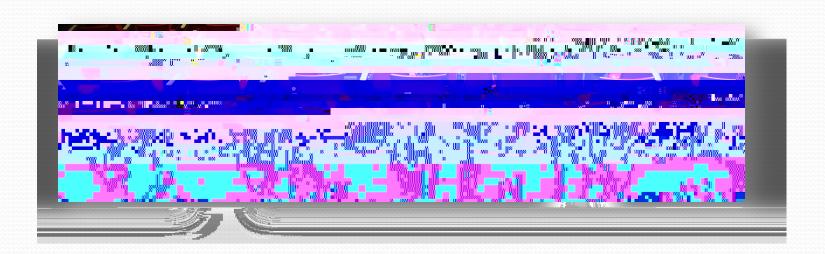
| Semester    | Credit Hours | Total Terminal<br>degree x credit<br>hour | Percent with<br>Terminal Degree |
|-------------|--------------|---|---------------------------------|
|             |              |   |                                 |
| Fall 2008   | 84           | 72  | 85.71%                          |
| Spring 2009 | 90           | 78  | 86.67%                          |
| Fall 2008   | 141          | 81  | 57.45%                          |
| Spring 2009 | 141          | 69  | 48.94%                          |
| Fall 2008   | 36           | 33  | 91.67%                          |
| Spring 2009 | 24           | 21  | 87.50%                          |
| Fall 2008   | 24           | 24  | 100.00%                         |
| Spring 2009 | 21           | 21  | 100.00%                         |
| Fall 2008   | 151          | 148                                       | 98.01%                          |
| Spring 2009 | 171          | 168                                       | 98.25%                          |
|             |              |   |                                 |
| Fall 2008   | 94           | 60  | 63.83%                          |
| Spring 2009 | 63           | 36  |                                 |

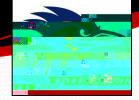


Over 25% of "discipline course hours" in each major at baccalaureate level taught by faculty with terminal degree "in discipline" or equivalent

What are "discipline course hours"?

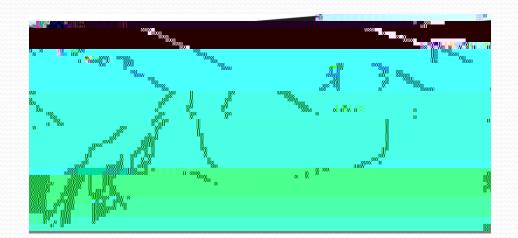
What is meant by degrees "in discipline"?

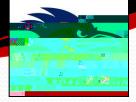




## **UTSA Defined As:**

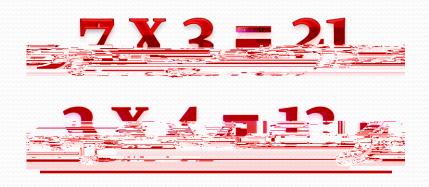
- For "intra-disciplinary majors" (required courses are only in the same discipline as the major):
  - All undergraduate course sections (excluding developmental courses and internships) counted
- For "inter-disciplinary majors" (required courses come from two or more disciplines as well as those where courses come ONLY from outside the discipline)
  - Only required undergraduate course sections counted



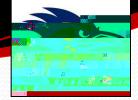


Assume 10 course sections are offered for a Psychology Major during a particular semester.

Of these, 7 sections are 3-credit courses, 3 sections are 4-credit courses. The total discipline course hours are thus equal to 33.





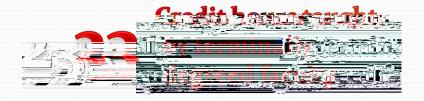


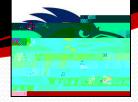
For each section, identify whether the faculty member teaching the section has a terminal degree in the discipline.

Calculate percentage of course credit hours taught by faculty with terminal degree in discipline.

Thus, if 5 of the 7 3-hour courses were taught by terminally-degreed faculty and 2 of the 3 4-credit courses were taught by terminally-degreed faculty, the NUMBER of course credit hours taught by terminally-degreed faculty would be 23.

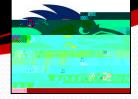






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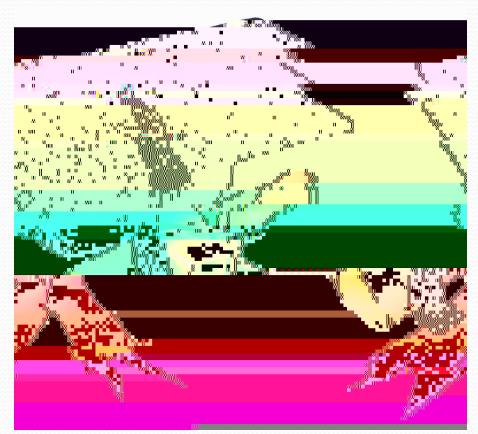
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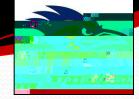
Data from faculty roster, university database provided information about degree level and discipline

"In the discipline" defined as one-to-one correspondence of degree discipline to discipline of major OR other degrees as determined by department chair.

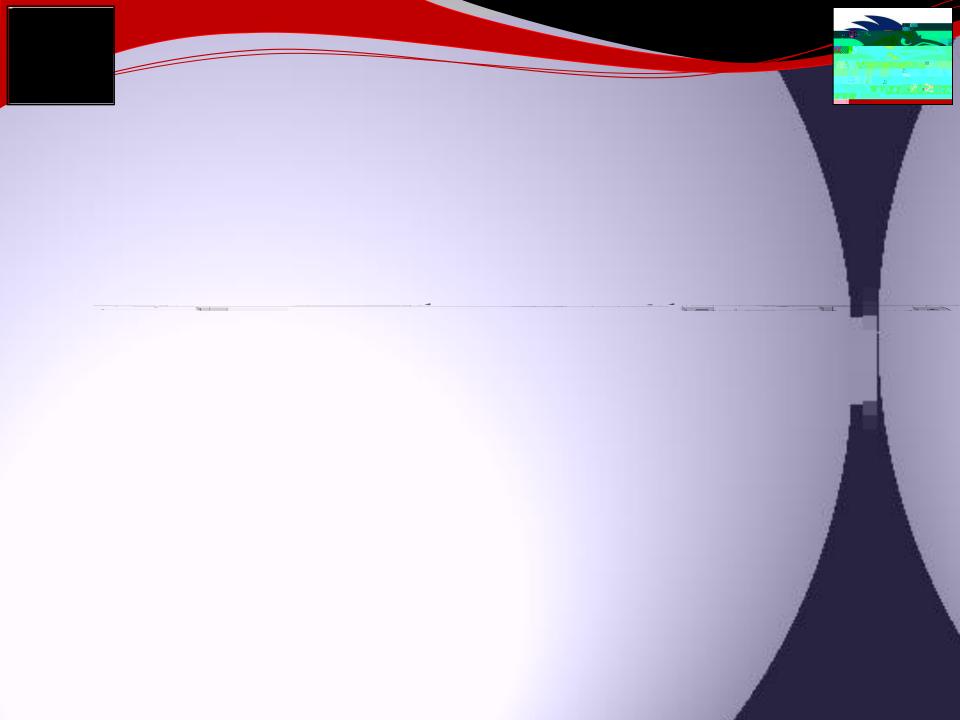
Example: Ph.D. in Biology is clearly a terminal degree for Biology major course sections. But, other degrees also acceptable: Ph.D.s in Microbiology, Biochemistry, Physiology, Immunology, Zoology, etc.







| Disciple96             | 1.tl  |                           |
|------------------------|-------|---------------------------|
| College                | Major | % Terminally<br>Qualified |
|                        |       |                           |
|                        | Total | 66.9%                     |
|                        |       |                           |
|                        |       |                           |
|                        |       |                           |
|                        |       |                           |
|                        |       |                           |
|                        | Total | EE 40/                    |
|                        | Total | 55.6%                     |
|                        |       |                           |
|                        | Total | 83.2%                     |
| Education and<br>Human |       |                           |
| Development            | Total | 42.1%                     |
|                        |       | V.                        |



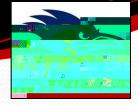


Exhibit 3.7.3.a shows VSU's travel expenditures for faculty and staff development. During the past four fiscal years, VSU has expended an average of \$1.0 million annually for employee travel, approximately 85% of which funded faculty travel. Information was retrieved from PeopleSoft, General Ledger.

|                          | FY2006           | FY2007         | FY2008         | FY2009           |
|--------------------------|------------------|----------------|----------------|------------------|
| Total Travel<br>Expended | \$<br>970,140.00 | \$1,001,815.00 | \$1,081,238.00 | \$<br>987,080.00 |

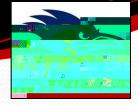
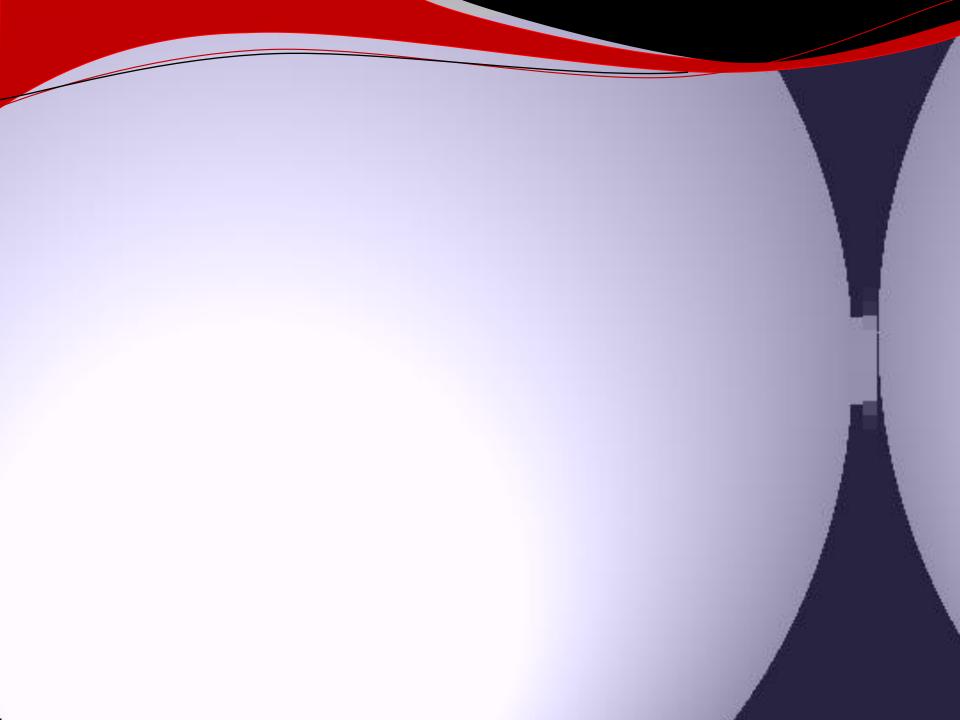


Exhibit 3.7.3.b shows the amounts distributed for faculty development during the past three years.

Data was retrT o m w ! wa!



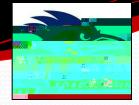


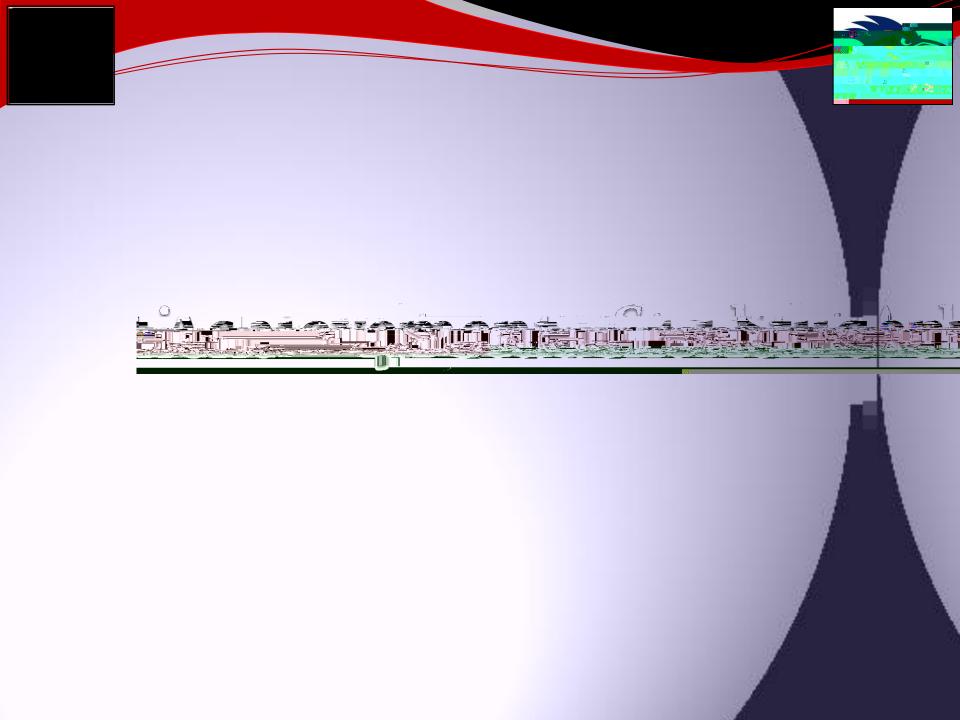
Exhibit 3.10.1.a shows VSU's past three fiscal years unrestricted fund balance from the annual audit of revenues and expenditures.

Data was provided by VSU's Office of Financial Services.

Exhibit 3.10.1a: Summary Schedule of Change in Unrestricted Fund Balance

| Year Ended<br>June 30 | Operating<br>Revenues | Operating<br>Expenses | Non-Operating<br>Revenues /<br>(Expenses) | Net Assets<br>Increase/<br>(Decrease) | Fund Balance  |
|-----------------------|-----------------------|-----------------------|---|---------------------------------------|---------------|
| 2006                  | \$63,241,403          | \$110,721,584         | \$819,060                                 | \$1,778,895                           | \$112,754,549 |
| 2007                  | \$71,924,349          | \$121,417,516         | \$198,534                                 | \$2,213,008                           | \$114,967,557 |
| 2008                  | \$80,086,547          | \$131,539,697         | \$1,928,870                               | \$3,582,696                           | \$118,550,253 |

Source: VSU Office of Financial Services, 2009.





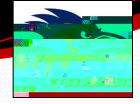


Exhibit 4.1.c shows that first-time pass rates for the essay portion of the Regents' test declined by 5% from the 2007 to 2008 school year.

Regents' Test pass rates of VSU students are comparable to those of students in the USG as a whole.

Information was provided by the system office.

Exhibit 4.1.c: Regents' Test Pass Rates for First-Time

**Examinees: Essay Portion** 

| Academic Year | VSU | University System of Georgia |
|---------------|-----|------------------------------|
| 2002-2003     | 83% | 84%                          |
| 2003-2004     | 86% | 86%                          |
| 2004-2005     | 86% | 85%                          |
| 2005-2006     | 85% | 86%                          |
| 2006-2007     | 87% | n/a                          |
| 2007-2008     | 82% | n/a                          |

Source: VSU Office of Strategic Research and Analysis, Sept. 2008.

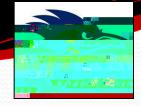


Exhibit 4.1.d shows the first-time pass rates for the reading portion of the Regents' test declined by 4% from the 2007 to 2008 school year.

Regents' Test pass rates of VSU students are comparable to those of students in the USG as a whole.

Information was provided by the system office.

Exhibit 4.1.d: Regents' Test Pass Rates for First-Time

**Examinees: Reading Portion** 

| <u> </u>      |     |                                 |
|---------------|-----|---------------------------------|
| Academic Year | VSU | University System of<br>Georgia |
| 2002-2003     | 83% | 84%                             |
| 2003-2004     | 77% | 76%                             |
| 2004-2005     | 78% | 76%                             |
| 2005-2006     | 71% | 74%                             |
| 2006-2007     | 78% | n/a                             |
| 2007-2008     | 73% | n/a                             |

Source: VSU Strategic Research and Analysis, Sept. 2008.

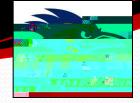


Exhibit 4.1.e shows for the past three years, graduates of VSU's Communication Sciences and Disorders program have had an average pass rate of 96% on their first PRAXIS II attempt (passing score = 600).

Information was provided by VSU's College of Education Communication Disorders Program.

Exhibit 4.1.e: VSU PRAXIS II Pass Rate

| PRAXIS II                                | 2006 | 2007 | 2008 | 3-year average |
|--|------|------|------|----------------|
| Total Praxis II students taking the exam | 69   | 46   | 32   | 49             |
| First attempt Praxis II pass rate        | 96%  | 98%  | 94%  | 96%            |

Source: VSU College of Education Communication Disorders Program, 2008, http://www.valdosta.edu/coe/comd/masters.shtml

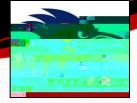


Exhibit 4.1.f shows the average pass rate for teacher education program completers on the Georgia Professional Standards Commission (GPSC) test for the past six years is

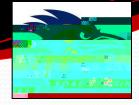
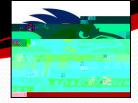


Exhibit 4.1.g shows the 4-year NCLEX-RN average pass rate for VSU College of Nursing students was 80.25% in 2007.

Data was retrieved from VSU College of Nursing Comprehensive Review report.

| NCLEX-RN | 2004 | 2005 | 2006 | 2007 | 4-year  |
|----------|------|------|------|------|---------|
| πουμπικ  |      | 2000 | 2000 |      | average |

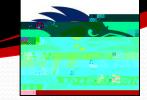
Total NCLEX-RN pass rate for program completers



Institution "evaluates success" . . . "including, as appropriate, course completion, state licensing examinations, and job placement rates."

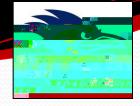






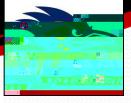
## Teacher Production and Certification: Students taking and passing the certification exams for teacher education

| Fisal Year         | 2005        | 2006   | 2007   |
|--------------------|-------------|--------|--------|
| Number Taking Exam | 750         | 790    | 757    |
| Rac                | e/Ethnicity | 1      |        |
| White              | 335         | 337    | 311    |
| African American   | 30          | 25     | 31     |
| Hispanic           | 327         | 397    | 388    |
| Other              | 58          | 31     | 27     |
|                    | Gender      |        |        |
| Male               | 152         | 127    | 141    |
| Female             | 587         | 663    | 616    |
| Total Taking Exam  | 750         | 790    | 757    |
| Percen             | t Passing E | xam    |        |
| Rac                | e/Ethnicity | 1      |        |
| White              | 97.90%      | 97.20% | 98.80% |
| African American   | 88.00%      | 93.30% | 93.80% |
| Hispanic           | 96.00%      | 92.20% | 94.10% |
| Other              | 93.50%      | 91.90% | 90.00% |
|                    | Gender      |        |        |
| Male               | 95.60%      | 91.80% | 94.00% |
| Female             | 96.50%      | 94.70% | 96.30% |
|                    |             |        |        |



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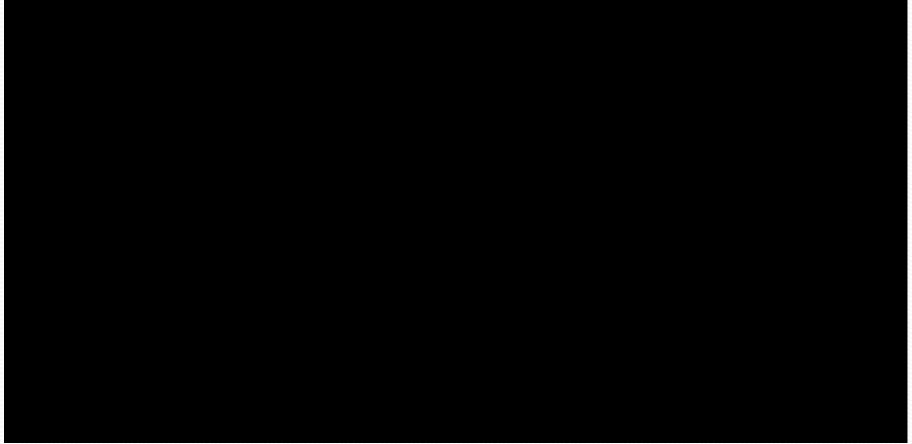
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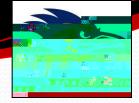


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|----------|--|---|--|--|
|          | Count  | Percent<br>of Cohort  | Percent<br>of Located  | Linkage  |
|          | 7,190  | 53.03%  | 65.27%   | Working Only   |
| _        | 2 478  | 18.28%  | 22.40%   |  |
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Texas Higher Education Coordinating Board Automated Student and Adult Learner Follow-Up System 2006-2007 Exit Cohort Reports

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